



**LIGHT
RAIL
TRANSIT
AUTHORITY**



SECRETARY'S CERTIFICATE

I, **PATRICK HENRY M. VILLANUEVA**, of legal age, Filipino and with address at the LRTA Line 2 Depot, Marcos Highway Santolan, Pasig City, after having been duly sworn in accordance with law, do hereby depose and say that:

That I am the duly appointed and constituted Corporate Secretary of the Light Rail Transit Authority, LRTA for brevity, a government owned and controlled corporation with principal address at the LRTA Line 2 Depot, Marcos Highway, Santolan, Pasig City;

That as such Corporate Secretary, I keep minutes and records of the transactions and meetings of the members of the Board of Directors of LRTA;

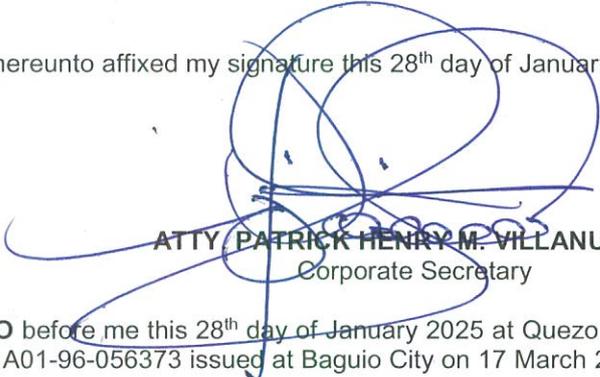
That on 17 January 2025, the Board of Directors of LRTA held meeting at the Command Center, LRTA Administration Building, LRT Line 1 Pasay Depot, Aurora Boulevard, Tramo, Pasay City, and via Zoom Teleconference;

That during the aforesaid meeting in which there was a quorum, the Board passed and approved the following:

RESOLUTION NO. 001-2025

RESOLVED AS IT IS HEREBY RESOLVED TO APPROVE THE LRTA ANNUAL CORPORATE PLAN FOR CY 2026 PLUS THREE (3) OUTYEARS (CY 2027-2029), SUBJECT TO THE EXCLUSION OF ITEM UNDER GENERAL ADMINISTRATION AND SUPERVISION, ITEM NO. 2 – MOTOR VEHICLE FLEET MODERNIZATION PROGRAM.

IN WITNESS WHEREOF, I have hereunto affixed my signature this 28th day of January 2025.


ATTY. PATRICK HENRY M. VILLANUEVA
 Corporate Secretary

SUBSCRIBED AND SWORN TO before me this 28th day of January 2025 at Quezon City, affiant exhibiting to me his Driver's License No. A01-96-056373 issued at Baguio City on 17 March 2022.

Doc. No. 079
 Page No. 16
 Book No. III
 Series of 2025.


Atty. ROSALINDA A. MONTENEGRO
 Notary Public
 My Commission expires on Dec. 31, 2025
 Admin. Matter No. NP-067 (2024-2025)
 PTR No. 6885174 – 01/03/2025 - QC
 IBP O.R. No. 496301 – 01/03/2025 - QC
 Roll No. 68465
 MCLE Compliance No. VII-0021672 – 14 April 2025
 Unit 312 Bldg. 137 Maiyakas St., Brgy. Central, Quezon City

Address:

Line 2 Depot, Marcos Highway, Santolan, Pasig City, Metro Manila, Philippines 1610
 Trunkline: 86473479 / 86473481 / 86473484 / 86473485 / 86473487
 website: www.lrta.gov.ph





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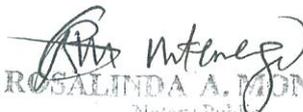
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Atty. ROSALINDA A. MONTENEGRO
 Notary Public
 My Commission expires on Dec. 31, 2025
 Admin. No. 143-009 (2024-2025)
 PTD No. 009-001-01/01-2025 - GC
 IRP O.L. No. 001-01/01/2025 - GC
 P. No. 60368
 MCLJ Commission No. 214-00216/22 - 14 April 2025
 Unit 312 Bldg. 137 Manokas St., Brgy. Central, Quezon City

Address:
 Line 2 Depot, Marcos Highway, Santolan, Pasig City, Metro Manila, Philippines 1610
 Trunkline: 86473479 / 86473481 / 86473484 / 86473485 / 86473487
 website: www.lрта.gov.ph





LRTA CORPORATE PLAN FY 2026 + 3 OUT YEARS

Light Rail Transit Authority
Department of Transportation
LRT Line 1 Board Room Pasay City
January 17, 2025

REQUESTED ACTION



Approval of the Corporate Plan for **FY 2026** and **Three (3) Out Years (FY 2027-2029)**

SECTION I: STRATEGY MAP



Light Rail Transit Authority

VISION

By 2030, the leading Authority for the construction, operations, and maintenance of LRT Systems, which enable safe, comfortable, and sustainable transportation in the Philippines

MISSION

To enhance people mobility and provide world class light rail transport system that are sensitive, inclusive and committed to service excellence

Themes:

Service Excellence

Operational Excellence

Organizational Excellence

SOCIAL
IMPACT

SO1: Increased passenger mobility and reduced commuter time, increase productivity

CUSTOMERS
& STAKE-
HOLDERS

SO2: Sustain Customer Satisfaction

SO3: Address increasing demands through existing lines and new ones

INTERNAL
PROCESS

SO4: Ensure delivery of excellent performance by the Private Concessionaire at all times

SO5: Improve efficiency and reliability of LRT systems and processes

FINANCIAL

SO6: Sustain LRTA's financial condition

LEARNING &
GROWTH

SO7: Achieve systems competency and expertise

CORE VALUES: Resilience | Integrity | Professionalism | Excellence

SECTION II: GOALS AND STRATEGIES



Goals

G1: Highly satisfied customers that patronize light railways as their preferred mode of transport in urban areas

- Ensure safe driving and operate ideal/sufficient number of available trains during revenue hours.
- Provide ideal sufficient number of reliable trains for commercial operation.
- Procure and provide steady supply of spare parts and stock inventory.
- Improve customer relations and response.
- Improve facilities that are responsive to customers' needs and expectations.
- Improve systems processes and protocols.

G2: Globally-recognized agency in urban rail systems development, regulation, and management

- Pursue research and development (R & D) in techno-scientific railways-related infrastructures.
- Develop and maintain linkages, partnerships, and strategic alliances with local and foreign institutions/ development partners.
- Pursue ISO certification.

SECTION II: GOALS AND STRATEGIES



Goals	Strategies
G3: Integrated railway systems that provide multimodal connectivity within and between urban centers	<ul style="list-style-type: none">• Institutionalize project planning, development, and management.• Expand/extend existing lines and develop and construct new lines for an integrated railway system.• Improve AFCS interoperability.• Institutionalize operations and engineering standards.
G4: Professionally managed and results-oriented organization producing world-class experts and leaders in the railway industry	<ul style="list-style-type: none">• Pursue organizational development initiatives.
G5: Financially sustainable organization	<ul style="list-style-type: none">• Increase revenues from existing and incremental sources.• Intensify the development of commercial/ business ventures and ancillary services for future business diversification.• Charter Amendment.• Improve utilization efficiency of available resources.• Improve farebox ratio.

SECTION III: FY 2026 – TIER 1 (ONGOING PPAs)



PREXC: OPERATIONS										
PROGRAM TITLE			PROGRAM DESCRIPTION/OBJECTIVE					STRATEGY/IES ADDRESSED		
LRT Operations and Maintenance Program			This program covers projects and activities for the efficient operation and maintenance of the LRT Line 2 System.					Provide ideal sufficient number of reliable trains for commercial operation.		
No	PPA	Performance Measure	Total Prior Years Allotments	Annual Funding Requirement (In PhpM)				Total Cost (In PhpM)	Timeline	Status
				2026	2027	2028	2029			
1.	System Maintenance - Inventory Build-up	% of completion	657.29	335.82	689.78	577.57	718.20	2,978.66	2023-2029	Ongoing procurement of various spare parts
2.	Maintenance of Line 2 System (by Administration / MTT)	% of completion	633.52	331.09	341.68	351.93	362.49	2,020.71	2023-2029	Ongoing implementation
Total			1,290.81	666.91	1,031.46	929.50	1,080.69	4,999.37		

SECTION IV: FY 2026 – TIER 2 (NEW PPAs)



PREXC: OPERATIONS									
PROGRAM TITLE			PROGRAM DESCRIPTION/OBJECTIVE				STRATEGY/IES ADDRESSED		
LRT Operations and Maintenance Program			This program covers projects and activities for the efficient operation and maintenance of the LRT Line 2 System.				Improve facilities that are responsive to customers' needs and expectations. Improve AFCS interoperability.		
No	PPA	Performance Measure	Annual Funding Requirement (In PhpM)				Total Cost (In PhpM)	Timeline	Status
			2026	2027	2028	2029			
1	AFCS Maintenance Service Project	% of completion	303.86	322.34	342.36	-	968.56	2026-2028	Ongoing preparation of necessary documents
		Subtotal	303.86	322.34	342.36	-	968.56		

SECTION IV: FY 2026 – TIER 2 (NEW PPAs)



PREXC: OPERATIONS									
PROGRAM TITLE			PROGRAM DESCRIPTION/OBJECTIVE				STRATEGY/IES ADDRESSED		
Systems and Facilities Improvement, Rehabilitation & Modernization Program			This program covers projects for the continued improvement, upgrading, rehabilitation, and modernization of existing infrastructures, systems, and facilities for the continuous provision of safe and reliable railway transportation service.				Improve facilities that are responsive to customers' needs and expectations.		
No	PPA	Performance Measure	Annual Funding Requirement (In PhpM)				Total Cost (In PhpM)	Timeline	Status
			2026	2027	2028	2029			
1	Supply, Delivery and Installation of On-Board IP Video Monitoring with Mobility Technology for Ten (10) Trainsets in LRTA Line 2	% of completion	80.00	-	-	-	80.00	2026	Ongoing preparation of Terms of Reference
2	Improvement of Line 2 System Station Facilities	% of completion	26.00	-	-	-	26.00	2026	Ongoing preparation of Terms of Reference
		Subtotal	106.00	-	-	-	106.00		

SECTION IV: FY 2026 – TIER 2 (NEW PPAs)



PREXC: SUPPORT TO OPERATIONS (STO)									
PROGRAM TITLE			PROGRAM DESCRIPTION/OBJECTIVE				STRATEGY/IES ADDRESSED		
Systems and Process Improvement Program			This program covers projects and activities related to computerization and digitization, as well as compliance to ISO Standards. The program intends to optimize efficiency, increase productivity, reduce waste, and enhance the overall performance of the organization.				Improve systems processes and protocols.		
No	PPA	Performance Measure	Annual Funding Requirement (In PhpM)				Total Cost (In PhpM)	Timeline	Status
			2026	2027	2028	2029			
1	Human Resource Management System Project	% of completion	20.00	15.00			35.00	2026-2027	Ongoing preparatory activities
2	Legal Management System	% of completion	20.00	-	-	-	20.00	2026	Ongoing preparatory activities
		Subtotal	40.00	15.00	-	-	55.00		

SUMMARY OF CAPITAL INVESTMENT, FY 2026



PREX Classification	Amount of Capital Investment in PhpM		
	Tier 1	Tier 2	Total
Operations	666.91	409.86	1,076.77
Support to Operations (STO)	-	40.00	40.00
General Administration and Support (GAS)	-	-	-
Total	666.91	449.86	1,116.77

SECTION V: FY 2026 – OTHER KEY PPAs



PREXC: SUPPORT TO OPERATIONS (STO)									
PROGRAM TITLE			PROGRAM DESCRIPTION/OBJECTIVE				STRATEGY/IES ADDRESSED		
Systems and Process Improvement Program			This program covers projects and activities related to computerization and digitization, as well as compliance to ISO Standards. The program intends to optimize efficiency, increase productivity, reduce waste, and enhance the overall performance of the organization.				Improve systems processes and protocols Pursue ISO certification		
No	PPA	Performance Measure	Annual Funding Requirement (In PhpM)				Total Cost (In PhpM)	Timeline	Status
			2026	2027	2028	2029			
1	Consulting Services for ISO 27001: 2022 IMS Readiness (Phase 1) Project	% of completion	7.00	-	-	-	7.00	2026	Ongoing preparatory activities
2	Development of Passenger Demographics and Travel Characteristics Project	% of completion	2.12	-	-	-	2.12	2026	Ongoing preparatory activities
3	Electronic Records and Documents Management System (ERDMS)	% of completion	7.40	-	-	-	7.40	2026	Ongoing preparatory activities
		Subtotal	16.52	-	-	-	16.52		

SECTION V: FY 2026 – OTHER KEY PPAs



PREXC: GENERAL ADMINISTRATION AND SUPPORT (GAS)									
PROGRAM TITLE			PROGRAM DESCRIPTION/OBJECTIVE				STRATEGY/IES ADDRESSED		
General Administration and Supervision			This program covers activities and initiatives aimed at overseeing and managing the agency's administrative requirements including operations, resources, and personnel. It encompasses financial and asset management, procurement and contracting, human resource management, stakeholder coordination, policy and procedure development, and performance monitoring and evaluation.				Improve customer relations and response		
No	PPA	Performance Measure	Annual Funding Requirement (In PhpM)				Total Cost (In PhpM)	Timeline	Status
			2026	2027	2028	2029			
1	Conduct of the Third-Party Client Satisfaction Measurement Survey for LRT Lines 1 and 2	% of Satisfied Customers	1.10	1.20	1.32	1.45	5.07	2026-2029	Initial activities for the project will commence in 2025
		Subtotal	1.10	1.20	1.32	1.45	5.07		

SUMMARY - OTHER KEY PPAs, FY 2026



PREX Classification	Amount of Capital Investment in PhpM
Operations	-
Support to Operations (STO)	16.52
General Administration and Support (GAS)	1.10
Total	17.62

SUMMARY OF CAPITAL INVESTMENT AND OTHER KEY PPAs FOR FY 2026 + 3 OUTYEARS



PREX Classification	Amount of Capital Investment in PhpM			
	FY 2026	FY 2027	FY 2028	FY 2029
Operations	1,076.77	1,353.80	1,271.86	1,080.69
Support to Operations (STO)	56.52	15.00	-	-
General Administration and Support (GAS)	1.10	1.20	1.32	1.45
Total	1,134.39	1,370.00	1,273.18	1,082.14



THANK YOU

Light Rail Transit Authority
Department of Transportation
Command Center, LRTA Administration Building
LRT Line 1 Depot, Pasay City