44		
45	Ms. Jenilyn P. Malapo	- Division Manager A, Treasury Division
46	Ms. Evelyn P. Janeo	- Division Manager A, Public Relations Division
47	Ms. Jennifer L. Bagaoisan	- OIC, KMIT Division
48	Mr. Leo A. Mangampo	OIC, General Services Division
49	Mr. Plaridel N. Dela Torre	- OIC, Asset Management Division
50	Ms. Leomarie V. Obias	OIC, Business Development Division
51	Atty. Aylwinston C. Pillos	 Division Manager A, Procurement Division
52	, , , , , , , , , , , , , , , , , , , ,	 Acting Corporate Secretary, Office of the Corporate
53		Board Secretary
54	Ms. Esther A. Soneja	OIC, Human Resources Management Division
55	Mr. Alfredo G. Jingco Jr.	 Internal Auditor V, Operations and Compliance Division
56	Ms. Catherine Lopez	- Division Manager A, AFCS Administration Division
57	Mr. Sherwin Biscocho	- Division Manager A, Compliance Control Division
58	Ms, Maria Estela S. Boquiren	Internal Auditor V, Financial Mana
59	Mr. Wilfredo Bongcaron	OIC, Station Operations Division
60	Ms. Emalyn Basibas	Management Information System Design Specialist
61	Mr. Fernando Salvador	Division Manager A, Ticket Management & Sales Collection
62		Division
63	Mr. Jomel Maranan	- Civil Security Officer A
64	Ms. Lusyl Moreno	OIC, Fare Revenue Clearing Division
65	Mr. Merlo G. Gallardo	Transport Operations Services Chief A
66	Mr. Donferry Manalaysay	- Senior Corporate Planning Analyst
67	Mr. Warren Arzadon	OIC, Train Operations Division
68		
69		
70	QMS Secretariat:	
71		
72	Ms. Jessica Mae Bugarin	 Member, QMS Secretariat
73	Ms. Maria Ivyña Santos	 Member, QMS Secretariat
74	Ms. Hazel Pede	- Member, QMS Secretariat
75	Ms. Analyn Oliquino	 Member, QMS Secretariat
76	Ms. Lourdes C. Faustino	- Member, QMS Secretariat
77		, and the second se
78	Mancom Secretariat:	
79		
80	Ms. Pinky A. Magtibay	- Member, Mancom Secretariat
81	Ms. Jessica Mae C. Bugarin	- Member, Mancom Secretariat
82	Ms. Melody R. Camitan	 Member, Mancom Secretariat
83	•	
84		
85		
86		
87		
88		
89		

CALL TO ORDER

The Management Review (MR) 2023 was convened through Zoom Teleconference at Line 2 Depot Santolan, Pasig. The Management Representative, Mr. Dominic F. Kabigting, presided and facilitated the conduct of the Management Review. He acknowledged the presence of our Administrator Atty. Hernando T. Cabrera, the QMS Core Team Members, the Division Managers/Heads of Offices and other technical teams as well as the Secretariat Staff—who are present in the Management Review Meeting as resource persons to provide administrative/technical support. He also asserted that the presentation of Process Owners, Department/Division Managers, and resource persons should be short, concise but comprehensible and as to the issues to be raised, the Quality Management System (QMS) Core Team assured that such will be properly noted and will be tackled in a smaller group meeting. With the majority of the Management Committee (ManCom) Members present—the meeting was called at 9:16 A.M.

BUSINESS MATTERS

A. PRESENTATION OF THE MANAGEMENT REVIEW (MR) AGENDA

Mr. Kabigting presented the agenda for the MR as follows:

1. Previous Minutes/Status of the issues during Previous Review

Mr. Kabigting mentioned the previous Minutes of the Management Review Meeting dated January 20, 2023 asked the body for the approval. Mr. Nick Ombao commented to have a motion within the day—Ms. ET Domingo also suggested if there's no violent reaction by the end of the day, the minutes of the meeting will be approved. In addition, he manifested the presence of the Administrator, the two Deputy Administrators, the Department Heads and Project Managers, Division Managers, resource speakers, the Quality Management Review (QMR) team, and the QMS Secretariat.

Also included in the agenda are the following items which were discussed in the overall flow of the MR:

- 2. Customer Focus
- 3. Process Performance
- 4. Resource Management
- 125 5. Continuous Improvement

Moreover, Mr. Kabigting asked the body for comments and objections to the presented Agenda. The body noted the Matter.

B. STATUS OF THE ISSUES DURING PREVIOUS REVIEW

Mr. Kabigting presented the status of the issues during the previous review;

1. Risk Information Management System (RMIS) is currently revising and temporarily reverted to manual;

2. Status and Development of Ticket Vending Machines was presented by FRO Group

Mr. Fernando Salvador, Division Manager A, Ticket Management & Sales Collection Division presented the TVMs Status Monitoring in every station, and its functionality—whether it is on "In Service Mode", Level of Ticket inside the TVM, etc. For everyone's information, LRT Line 2 has a total of 100 TVMs installed from Recto to Antipolo, and out of 100 TVMs, according to the report coming from the FROG Office, there are Ninety-three (93) Open, six (6) Close Operationally Functional and One (1) Non-Operational out 100 TVMs. Thus, LRT Line 2 has about 99% TVMs operational. That one (1) non-operational TVM in Marikina was pulled out for cleaning—report as of March 28, 2023.

It also identified the other Pain Points in Purchasing Tickets including SV Card and Change Fund Unavailability due to coins shortage and/or delayed deliveries from LBP. Moreover, the Defective Facilities and Equipment including the lack of TVMs Signages prolongs queuing of Passengers; TVMs with shortchanging, non-loading cash during Add Value transactions, bills rejected, and new coins are invalid to be accepted. FRO Group coordinated with Public Relations Division to address the issue of dilapidated informative materials regarding TVM Signages and request for the redeployment of additional printed materials for the public awareness campaign on How to Purchase Contactless Cards at TVMs. Mr. Fernando Salvador also requests an increase in the number of licenses and the ability to use contactless cards. Moreover, Mr. Raymond Vasquez asked what are the programs to update the TVMs to accept new coins as payment. Mr. Nick Ombao stated that the 3 lines should have an agreement together with the Program Offices there are also steps on implementation and may be procedural requirements. He suggested that SOD and FRO Group find ways for the meant time to address/ease the problem regarding the change fund and new coins that are rejected by the TVMs.

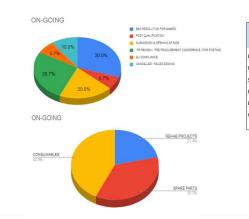
Mr. Kabigting asked the body for any comments/feedback. The body noted the matter and proceeded to the next issue/topic.

3. Build-up of Ongoing Procurement was presented by the Engineering Department

Engr. Santos G. Abrazado, the OIC, Lines 1 & 2 Engineering Department reported that the On-going Procurement of with the total of 27 Purchase Requests equivalent to 1.9 Billion with 21.4% for the Rehab Projects, 35.7% for Spare Parts and 42.9% for Consumables. However, the Awarded Purchase Request with the total of 35 Purchase Requests with 8.6% for Delivered/Awaiting DIAR, 17.1% for DV Preparation DV out, 31.4% for Awaiting Delivery/On going Implementation, and 42.9 for PO/Contract Preparation (Conforme). Engineering Department and Procurement Division was achieved their Satisfactory.

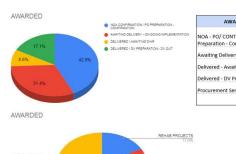
Mr. Kabigting asked the body for any comments/feedback. The body noted the matter and proceeded to the next issue/topic.

ON-GOING PURCHASE REQUEST

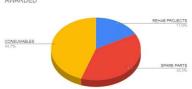


BIDS AND AWARDS COMMITTEE	No. of PRs	ABC
BAC Resolution(Award)	6	866,311,901.89
Post Qualification	2	4,616,000.00
Submission & Opening of Bids	6	29,251,308.52
Preproc / Posting	8	992,330,948.78
End User Compliance / BAC Deliberation	3	32,868,884.45
Cancelled / Failed Bidding	2	4,895,400.00
TOTAL	27	1,930,274,443.64

AWARDED PURCHASE REQUEST



AWARDED	No. of PRs	ABC	CONTRACT	SAVINGS
NOA - PO/ CONTRACT Preparation - Conforme	15	168,340,484.68	159,527,899.79	8,812,584.89
Awaiting Delivery	11	209,973,247.74	203,782,144.90	6,191,102.84
Delivered - Awaiting DIAR	3	31,862,547.56	19,798,613.96	12,063,933.60
Delivered - DV Preparation / Out	6	155,184,945.20	144,225,467.52	10,959,477.68
Procurement Service	0	0.00	0.00	0.00
TOTAL	35	565,361,225.18	527,334,126.17	38,027,099.01







- 1. Policy of Availing Discounts and Concessionary Card created last February 28, 2023 during the Linkages 2023 Updates.
- 2. The Status of QOPs; the CPRD are currently conducted and in the process of consolidating the submitted QOPs for 2023 requires for the finalization of the Summary of Agreement from other offices. The RFAs will be scheduled to discuss the new form—additional of new column—and will be provided Notice of Meeting from the Head of the Internal Quality Audit Team, Mr. Sherwin P. Biscocho.
- 3. **The Creation of Management Supply Chain** currently the CPRD and Planning Department preparing the Research Paper for the said study and hoping to have this approved by before 4th Quarter of the year 2023;
- 4. **The Creation of Subsidiary Companies**, the CPRD already coordinated with the Governance Commission GOCCs through email regarding this initiative. The CPR Division also waiting for the feedback call from the Governance Commission GOCCs and in the process of doing the research for the credit; and
- 5. Successful of **Business Continuity Seminar-Workshop** and waiting for the update of Special Order of Public Service Continuity Committee.

C. STATUS OF THE QUALITY MANAGEMENT SYSTEM (QMS)

- 1. The 2022 Scorecard Validation from GCG with the 84.9% Self-Assessment Rating
- 2. The 2023 Scorecard awaiting validation from GCG was discussed during the Management Committee Meeting on March 27, 2023
- 3. The Stage 1 ISO Third Party Audit held last 30th and 31st of January 2023 was successful and has no Non-Conformity (NC).
- 4. Resource Management and Summary of External Providers Performance Review of both Contractors and Suppliers from the Department and Division Offices including: Engineering Department, Fare Revenue Operations Group, General Services Division, Knowledge Management and Information Technology Division, Procurement Division, and Security & Safety Division. The presented dashboards of various offices have a Satisfactory and achieved the Performance Evaluation that is needed to commit.

SUMMARY OF EXTERNAL PROVIDER'S PERFORMANCE EVALUATION LINES 1 & 2 ENGINEERING DEPARTMENT

EXTERNAL PROVIDER	PROJECT TITLE	RATING
AF PAYMENTS INC. (AFPI)	Maintenance Service for the Automated Fare Collection System (AFCS) at Markina and Antipolo Stations in LRTA Line 2	S (Satisfactory)
EDYC ENTERPRISES	Testing and Commissioning of Forty-Five (45) Brand New Escalator and Comprehensive Maintenance of Thirty-two (32) Elevators and Fifty-eight (58) Escalators	S (Satisfactory)
ALCEL CONSTRUCTION	Supply of Labor and Materials for the Rehabilitation of Toilets of LRT Line 2 Stations	S (Satisfactory)
MULTI-B CONSTRUCTION	Repair of Unbounded Concrete Plinth at LRT Line 2 Mainline (Phase 2)	S (Satisfactory)
KEMPAL CONSTRUCTION Replacement of Communication Link and Upgrading of Interlocking Module Line Signaling		S (Satisfactory)
PINK ARMOUR CORPORATION	Upgrading of Wheel Lathe Machine	S (Satisfactory)
SPTC-OEM-ATI-AUTECH JV Acquisition of Rail Grinding Machine (Equipped with Air Condition Cab)		S (Satisfactory)
P2RO	Supply, Delivery, Installation, Testing & Commissioning of UPS System	S (Satisfactory)
KINETIC PHILIPPINES ELECTRICAL CONSTRUCTION INC.	Restoration and Upgrading of Power Cables at Depot Stabling and Pureza Area	S (Satisfactory)
NEO TECH ASIA DISTRIBUTION	Restoration of Telecommunication Equipment Damaged by Fire at RSS 5 & 6	S (Satisfactory)
UNIQUE INT'L EXPORT LTD. CO.	Contruction of Water Treatment Facility	S (Satisfactory)
RGP BUILDERS	Construction of Material Recovery Facility	S (Satisfactory)
BURNABY CONSTRUCTION	Improvement/Extension of Philippine Railway Training Center (PRTC) Training Room / Office at LRTA Line 2	S (Satisfactory)

Prepared by:

ENGR. HILFRED Q. TUSING Manager, Line 2 RSIS Division Approved by:

ENGR. SANTOS G. ABRAZADO OIC, Lines 1 & 2 Engineering Department

201 202

189

190

191 192

193 194

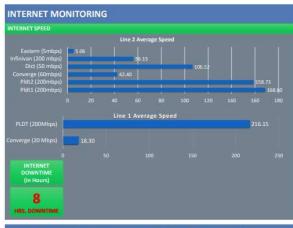
195

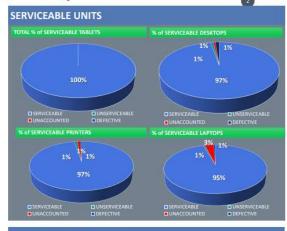
196 197

198

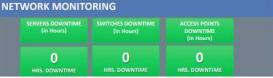
199

KMIT DASHBOARD (As of 1st Quarter 2023)



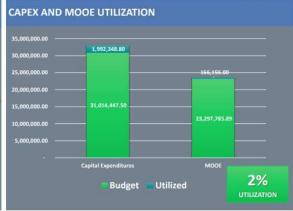


						Video Conferencing ESCO			
Performance Rating									



KMIT DASHBOARD (As of 1st Quarter 2023)





	JAN	FEB	
П	EQUIPMENT	PREVENTIVE	MAINTENANCE
	TARGET	ACTUAL	AREA
	10 %	69/	10% Line 1
	10 /0	076	5% Line 2

	Percentage Rating in a year	Remarks
2016	90.06%	Validated by GCG
2017	90.64%	Validated by GCG
2018	92.81%	Validated by GCG
2019	93.81%	Validated by GCG
2020	84.22%	Validated by GCG
2021	99.59%	Validated by GCG
2022	98.45%	On-going validation
2023	98.75%	Average January & February 2023



SLA Provisions

- · Fare Media Management
- · AFCS Financial Settlement and Reconciliation
- AFCS Power Supply, System Security and Level 3 (Central Computer System Rail Operator (CCS-RO)) Set up
- AFCS Level 1 (POS, Automatic Gates, and Ticket Vending Machine), Level 2 (Station Computer) and Level 3 (CCS-RO) Maintenance Protocol
- AFCS Customer Support through the Rail Service Desk (JIRA application)
- · Governance and General Conditions
 - · Coordination meeting
 - TWG meetings



D. CUSTOMER FOCUS

212 213 214

215

216

217

The Division Manager A of Public Relations Division, Ms. Evelyn P. Janeo, introduced Ms. Nikka Dizon, the presenter to discuss the customer feedback. The study included 819 respondents, 800 passengers, and 19 concessionaires. Majority of Line 1, Balintawak Station takes the top spot with the Top Box Score of 85. While the Carriedo Station takes the bottom spot with the 35 TBS. However, in Line 2 railway, V. Mapa Station is at the top spot which receiving a perfect TBS while Santolan Station takes the bottom spot with a 53%.

218 219 220

The Overall Satisfaction Score, Line 1's top box scored dropped 17 points from 77% to 60%. While Line 2 managed to pull up their top box scores from 67% to 77% and the Concessionaires from 40% to 47% this year.

221 222

As per reported from the PR Division, there are station-related complaints in Lines 1 and 2:

223

224

Line 1 Stations

225

Passengers are alarmed since it is sturdy and old.

226

Uncleared Public Announcement in LRTA Website including the Student Free Ride.

227

Crowded and no Social Distancing

228

Defective Beep cards Line 2 Stations

229 230

Unavailability of Priority Seats

- Wastes Management on Stations
- Breast Feeding Rooms

In the last part of the Customer Feedback Agenda, Ms. Nikka Dizon mentioned that the overall satisfaction score was 100% for 2022 and may not able to meet the hundred percent but still it is really a good score for LRTA especially for Line 2.

E. PROCESS PERFORMANCE

The Head of the Internal Quality Audit Team, Mr. Sherwin P. Biscocho, reported about the Quality Objectives and Plans Monitoring 2022 of Operations Department and Engineering Department for efficiency improvement. The report will include information on the status of the projects and whether or not they are meeting the targets.

The IQA team audited a total of 31 Process Owners from various Offices of LRTA were generally compliant to the mandatory requirements of the ISO 9001:2015 Standard with no Non-compliance and which can be seen as opportunities for improvement, and prepare their respective records in preparation for the Stage 2 Audit.

F. RESOURCE MANAGEMENT

Ms. Divina J. Guison, the Officer-in-Charge of the Administrative Department presented regarding the Hiring, Selection and Placement of personnel for the period for the January to March 2023. All of the applicants for the permanent and contractual positions were assessed based on the qualifications required—as to education, experience, training, and eligibility. For Permanent positions and Contractual positions that require practice of profession based on the qualification standard set by the Civil Service Commission. Under the Permanent—processed as a total of 29 positions. 13 employees are already deployed within the period of January to March 2023 while the 17 employees are scheduled for deliberation/assessment by the HRMPSB.

In the Contractual Positions, 15 employees were processed by HRMD and 8 employees are already deployed within the period of January to March 2023 in PMO – Line 1 SEP, 1 employee in PMO – Line 2 EEP, and 1 employee in PMO Line 2 WEP. While the 5 employees are still pending and under for final interview/deployment.

In the Contract of Service including MTT, JTT, and Admin. Support, 91 employees were processed by HRMD with the 57 employees were deployed in the month of January to March 2023 and 34 employees are still pending for final interview/deployment.

In Monitoring of Addressing the Competency Gaps, the 801 employees assessed, only 106 Employees are already identified Competency Gaps with the percentage of 19.97%. 113 employees are given trainings/with training attended with the percentage of 71%.

G. CONTINUOUS IMPROVEMENT

Mr. Sherwin P. Biscocho, Head of the Internal Quality Audit Team presented the Summary of Follow-up Audit to All Concerned Offices.

Line 2 Operations Department must prepare a Covid-19 protocol on alert level one and submitted the operational point of view—was submitted to Admin. Atty. Hernando T. Cabrera and approved by DA Paul Y. Chua last February Minutes of the 31 March 2023 Management Review

280 281

282 283 284

> 285 286 287

288 289

290 291 292

293 294

295

296 297 298

300 301 302

299

303 304 305

306 307 308

310 311 312

313

309

314 315 316

318 319

317

320 321

322

323 324

21, 2023. Moreover, the alignment of the Risk Registry to our SWOT/Needs and Expectation of interested parties and should apply to all offices. It also has an ongoing discussion with the Risk Management Team, Planning Department, (QMS-MR last March 22, 2023)

The OPCR for July to December 2022 and January to June 2023 of Safety and Security Division was submitted already to the Planning Department and already done with the PMT deliberation last 13 March 2023. The EQRT members to be in line with the Incident Command System and the Preparation of an Organizational Chart for Fire Brigade Team with Duties and Responsibilities are still ongoing. Moreover, the Prepared Emergency Plan for CY 2023 was already accomplished and the prepared Performance Evaluation Form for Security together with GSD, Procurement and KMIT Division was already complied.

The OPCR, allotted budget was raised during the Stage 1 Audit of the AFCS Department and the next submission of OPCR for 1st Semester of 2023 will be on July 2023. While the OPCR 2023 for FRO Group was already deliberated on February 23, 2023 with PMT member and waiting for the Final instruction from the Planning Department and the General Direction of the PMT.

The Corrective Action Reports for the Project Management Office including South, East, and West to include the consequences/effects/risk and the revised and signed QOPM was already submitted to CPRD on February 7, 2023. Moreover, the Accomplished RFA Forms are for submission to IQA Team.

The General Service Unit were enrolled the created form from the Auditees to monitor the performance evaluation of external providers. Additionally, the General Service Unit were transferred the OFI to Engineering Department. While the Procurement Unit was complied already the revised subject form in accordance with the OFI and coordinate with GSD, Engineering Department, SSD, and other concerned offices for the harmonization of Evaluation form.

The Legal Department were complied the suggestion of the auditor regarding the additional column containing the actual number of days to QOPM and each document included in the Legal Department's monitoring system and ensuring the monitoring and routing slip will be properly filled out with the details was already complied.

The Planning Department were ongoing preparation of the Planning-CPRD QOPM 2023 and other relevant requirements also the awaiting submission of the QOPMs from all concerned offices for consolidation. Moreover, the Planning Department and the Management Representative have initially reviewed and discussed the Needs and Expectations of the agency's, RIPs and for review/discussion scheduled in SWOT Meeting on March 21, 2023.

The Records and Document Controller currently under review the revised procedure, specifically on the Records Retention Schedule including handling of obsolete documents by the Administrative Department. Additionally, the updated master list of External Documents was submitted to the MR/QMS head for review.

The Engineering and Maintenance Department was already corrected the unmet targets on the Engineering Department's QOP with corresponding action plans.

The Management Review was scheduled on March 31, 2023. Ongoing.

The Internal Audit Non-conformity, and Corrective Action was corrected the details of changes that are included in the revision history of revised procedures, checklist of enrolled for use during IQ Audits and RFA form was revise to include an action plan to deal with consequences was already complied.

325 326 327	Mr. Dominic F. Kabigting summarized the Agendas have been tac everyone for their full support and cooperation.	kled and thanked the ManCom members and
328		
329 330 331	H. ADJOURNMENT	
332	There being no matters to be tackled, the meeting was adjourned at 1	2:54 in the afternoon.
333 334		
335	Prepared by:	Reviewed and Approved by:
336		Doni Kity
337 338	SOPHIAS. SAMSON	Donmic Kabigting (Apr 25) 2023 2024 GMT+8) MR. DOMINIC F. KABIGTING
339	() () (Head, QMS Core Team
340		
341		
342 343		
344		
345		