



SECRETARY'S CERTIFICATE

I, **PATRICK HENRY M. VILLANUEVA**, of legal age, Filipino and with address at the LRTA Line 2 Depot, Marcos Highway Santolan, Pasig City, after having been duly sworn in accordance with law, do hereby depose and say that:

That I am the duly appointed and constituted Corporate Secretary of the Light Rail Transit Authority, LRTA for brevity, a government owned and controlled corporation with principal address at the LRTA Line 2 Depot, Marcos Highway, Santolan, Pasig City;

That as such Corporate Secretary, I keep minutes and records of the transactions and meetings of the members of the Board of Directors of LRTA;

That on 03 May 2023, the Board of Directors of LRTA held meeting at the Command Center, LRTA Administration Building, LRT Line 1 Pasay Depot, Aurora Boulevard, Tramo, Pasay City, and via Zoom Teleconference;

That during the aforesaid meeting in which there was a quorum, the Board passed and approved the following:

RESOLUTION NO. 020-2023

RESOLVED AS IT IS HEREBY RESOLVED TO APPROVE THE REVISED LRTA CORPORATE PLAN FOR CY 2024 PLUS THREE (3) OUTYEARS.


IN WITNESS WHEREOF, I have hereunto affixed my signature this 12th day of May 2023.



ATTY. PATRICK HENRY M. VILLANUEVA
Corporate Secretary

SUBSCRIBED AND SWORN TO before me 12th day of May 2023 at Quezon City, affiant exhibiting to me his Driver's License No. A01-96-056373 issued at Baguio City on 17 March 2022.

Doc. No. *524*
Page No. *05*
Book No. *51C*
Series of 2023.



ATTY. ROSALINDA ADRIANO-MONTENEGRO
NOTARY PUBLIC
Valid Until Dec. 31, 2023
PTR No. 4028249 - 01/03/2023, Q.C.
IBP No. 263582 - 01/03/2023, Q.C.
Attorney's Roll No. 68465
MCLE Compliance No. VII-0021672 Until 04/14/2025
Unit 312 Bldg. 137 Malakas St. Brgy. Central Quezon City



SECRETARY'S CERTIFICATE

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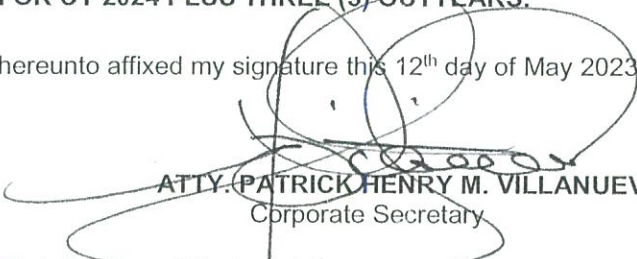
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IN WITNESS WHEREOF, I have hereunto affixed my signature this 12th day of May 2023.


ATTY. PATRICK HENRY M. VILLANUEVA
Corporate Secretary

SUBSCRIBED AND SWORN TO before me 12th day of May 2023 at Quezon City, affiant exhibiting to me his Driver's License No. A01-96-056373 issued at Baguio City on 17 March 2022.

Doc. No. 324
Page No. 65
Book No. 54C
Series of 2023.



ATTY. ROSALINDA ADRIANO-MONTENEGRO
NOTARY PUBLIC
Valid Until Dec. 31, 2023
PTR No. 407239 - 213/2023, Q.C.
WP No. 1732 - 213/2023, I.C.
Adm. No. 1732 - 213/2023
MCLE Compliance No. 13,002 / 2023 01/14/2025
Unit 312 Bldg. 137 Malabon St. Dg. Central Quezon City

CERTIFIED TRUE COPY
NOT VALID WITH ERASURES OR ALTERATIONS
LRTA
OFFICE OF THE CORPORATE SECRETARY


ATTY. PATRICK HENRY M. VILLANUEVA
Corporate Board Secretary

Address:



LRTA Corporate Plan FY 2024 + 3 Out Years

Light Rail Transit Authority
Department of Transportation
LRT Line 1 Board Room Pasay City, April 2023

Requested Action



Approval of the Corporate Plan for FY 2024 and three (3) Out Years (FY 2025-2027)

Goals and Strategies



Goals	Strategies
G1: Highly satisfied customers that patronize light railways as their preferred mode of transport in urban areas	<ul style="list-style-type: none">• Ensure safe driving and operate ideal/sufficient number of available trains during revenue hours.• Provide ideal sufficient number of reliable trains for commercial operation.• Procure and provide steady supply of spare parts and stock inventory.• Improve customer relations and response• Improve facilities that are responsive to customers' needs and expectations.• Improve systems processes and protocols.
G2: Globally-recognized agency in urban rail systems development, regulation, and management	<ul style="list-style-type: none">• Pursue research and development (R & D) in techno-scientific railways-related infrastructures• Develop and maintain linkages, partnerships, and strategic alliances with local and foreign institutions/ development partners.• Pursue ISO certification

Goals and Strategies



Goals	Strategies
<p>G3: Integrated railway systems that provide multimodal connectivity within and between urban centers</p>	<ul style="list-style-type: none"> • Institutionalize project planning, development, and management • Expand/extend existing lines and develop and construct new lines for an integrated railway system • Improve AFCS interoperability • Institutionalize operations and engineering standards
<p>G4: Professionally managed and results-oriented organization producing world-class experts and leaders in the railway industry</p>	<p>Pursue organizational development initiatives</p>
<p>G5: Financially sustainable organization</p>	<ul style="list-style-type: none"> • Increase revenues from existing and incremental sources • Intensify the development of commercial/ business ventures and ancillary services for future business diversification • Charter Amendment • Improve utilization efficiency of available resources • Improve farebox ratio

FY 2024 – (TIER 1) ONGOING PROJECTS (In PhpM)



Item No.	Project Title	Total Project Cost	Prior Yrs.	Annual Funding Requirement				Expected Outputs	Timeline	Status	Risk
				2024	2025	2026	2027				
Operations (OPS): Systems and Facilities Improvement, Rehabilitation and Modernization Program											
1	Restoration of Four (4) Down Trainsets	857.00	85.70	257.10	514.20	0.00	0.00	Fully restored and operable Trainset nos. 2, 7, 11 and 15	3 rd Quarter of 2023 – 3 rd Quarter of 2025	TOR approved	<ul style="list-style-type: none"> • Service disruptions • Decrease in carrying capacity and reliability of the system
2	Restoration of Signaling Equipment Damaged by Fire Incident at RSS 4, 5 and 6	868.20	86.82	607.74	173.64	0.00	0.00	Fully restored and operable signaling system at Cubao – Santolan area	3 rd Quarter of 2023 – 3 rd Quarter of 2025	TOR approved	Decrease in reliability and safety of the LRT System

FY 2024 – (TIER 1) ONGOING PROJECTS (In PhpM)



Item No.	Project Title	Total Project Cost	Prior Yrs.	Annual Funding Requirement				Expected Outputs	Timeline	Status	Risk
				2024	2025	2026	2027				
Operations (OPS): Systems and Facilities Improvement, Rehabilitation and Modernization Program											
3	Systems Maintenance - Inventory Build Up	1,200.47	225.48	336.16	303.01	335.82	0.00	Full delivery of required materials and spare parts for the maintenance of Line 2 System	Jan. 2023 - Dec.2026	On-going procurement of various spare parts	Pose significant risks to the safety and efficiency of train operations (decreased reliability, derailment, equipment failure, reduced capacity, increased cost)
4	Maintenance of the LRT Line 2 System	901.05	208.05	301.08	294.12	97.80	0.00	Full compliance of the maintenance provider with the contract requirements and deliverables	May 2023 – Apr. 2026	TOR approved	Pose significant risks to the safety and efficiency of train operations (decreased reliability, derailment, equipment failure, reduced capacity, increased cost)
	TIER 1: TOTAL	3,826.72	606.05	1,502.08	1,284.97	433.62	0.00				

FY 2024 –TIER 2 (NEW) PROJECTS (In PhpM)



Priority Level	Project Title	Total Project Cost	Prior Yrs.	Annual Funding Requirement				Expected Outputs	Timeline	Status	Risks
				2024	2025	2026	2027				
SUPPORT TO OPERATIONS: System and Processes Improvement Program											
1	IT Security Management System Project	31.80	0.00	31.80	0.00	0.00	0.00	Established Information Security Program that enables the Authority to protect digital and analog information. IT Security provides coverage for application security, infrastructure security, cryptography, incident response, vulnerability management, and disaster recovery.	4 th quarter 2024	TOR preparation	<ul style="list-style-type: none"> Confidentiality breaches: Unauthorized access to confidential information Integrity breaches: Unauthorized modification of information Availability breaches: Disruptions in the availability of information and IT systems Compliance breaches: Non-compliance with regulations, standards, and policies related to IT security. Threats from malware, hacking, phishing, and social engineering attacks.

FY 2024 –TIER 2 (NEW) PROJECTS (In PhpM)



Priority Level	Project Title	Total Project Cost	Prior Yrs.	Annual Funding Requirement				Expected Outputs	Timeline	Status	Risk
				2024	2025	2026	2027				
SUPPORT TO OPERATIONS: System and Processes Improvement Program											
2	Business Continuity and Disaster Recovery Project	31.80	0.00	31.80	0.00	0.00	0.00	Prefabricated All-in-One off-site backup network system that ensures critical business operations can continue or can be quickly recovered in the aftermath of a disruptive event.	4 th quarter 2024	TOR preparation	<ul style="list-style-type: none"> • Data Loss • Increased Downtime • Increased Costs • Security Risks
	TIER 2: TOTAL	63.60	0.00	63.60	0.00	0.00	0.00				

FY 2024 OTHER KEY PROJECTS (In PhpM)



Priority Level	Program/Project	Total Project Cost	Prior Yrs.	Annual Funding Requirement				Expected Outputs	Timeline	Status	Risk
				2024	2025	2026	2027				
SUPPORT TO OPERATION (STO): System and Processes Improvement Program											
1	ISO CERTIFICATION 45001:2018 Occupational Safety and Health	3.00	0.00	1.80	0.60	0.60	0.00	Acquisition of Third Party Auditor and ISO 45001:2018 Certified	4 th Quarter of CY 2024	For approval of TOR	Non-certification. Exposing to potential legal, safety and health, financial, and reputational risks.
2	Third Party Service Provider to Conduct Testing of Domestic and Waste Water Quality Analysis	<i>Continuing activity</i>	0.00	0.25	0.28	0.30	0.33	Compliance with the requirements under the conditions of the ECC issued by the DENR-EMB and LLDA	4 th Quarter of CY 2024	For approval of TOR	Non-compliance or lapses in the submission of Self-Monitoring Report (SMR) and Compliance Monitoring Reports (CMR) may result to issuance of violations, penalties or closure of operation and post safety and health risks
3	Third Party Service Provider to Conduct Testing of Ambient Air and Noise Quality at LRTA Line 2 Depot	<i>Continuing activity</i>	0.00	0.25	0.28	0.30	0.33	Compliance with the requirements under the conditions of the ECC issued by the DENR-EMB and LLDA	4 th Quarter of CY 2024	For approval of TOR	Non-compliance or lapses in the submission of Self-Monitoring Report (SMR) and Compliance Monitoring Reports (CMR) may result to issuance of violations, penalties or closure of operation and post safety and health risks

FY 2024 OTHER KEY PROJECTS (In PhpM)



Priority Level	Program/ Project	Total Project Cost	Prior Yrs.	Annual Funding Requirement				Expected Outputs	Timeline	Status	Risk
				CY 2024	CY 2025	CY 2026	CY 2027				
SUPPORT TO OPERATION (STO): System and Processes Improvement Program											
4	Procurement of Equipment for the In-House Developed Electronics Records and Document Management System (ERDMS)	7.00	0.00	7.00	0.00	0.00	0.00	<ul style="list-style-type: none"> Establishment of a Electronic Records and Document Management System Efficient Management of Digital and Physical information asset 	<ul style="list-style-type: none"> 2nd Quarter 2024 	<ul style="list-style-type: none"> TOR Preparation 	<ul style="list-style-type: none"> Data Loss Compliance Security Inefficiency Version Control
5	ISO 27001 Certification	9.00	0.00	6.00	1.80	0.60	0.60	ISO 27001 Information Security Management System (ISMS) ready	4 th quarter 2024	TOR Preparation	<ul style="list-style-type: none"> Security breach Non-compliance to legal requirements Increased Cost Non-certification
6	Development of Passenger Demographics and Travel Characteristics Database	2.12	0.00	2.12	0.00	0.00	0.00	Established passenger demographics and travel characteristics database	4 th quarter 2024	TOR Preparation	Risk of having incomplete or inaccurate demographics information of the riding public of LRT.

FY 2024 OTHER KEY PROJECTS (In PhpM)



Priority Level	Program/Project	Total Project Cost	Prior Yrs.	Annual Funding Requirement				Expected Outputs	Timeline	Status	Risk
				2024	2025	2026	2027				
SUPPORT TO OPERATION (STO): System and Processes Improvement Program											
7	Mobile Apps Upgrade	0.74	0.00	0.74	0.00	0.00	0.00	Upgrade the existing mobile app to improve passenger experience and increase user engagement. This project will answer the compatibility issues with existing hardware and software, potential security vulnerabilities, and potential user dissatisfaction with the new version.	3 rd quarter 2024	TOR preparation	<ul style="list-style-type: none"> • Delayed information that may cause passenger traffic • Exposure to Security and technical risks

FY 2024 OTHER KEY PROJECTS (In PhpM)



Priority Level	Program/ Project	Total Project Cost	Prior Yrs.	Funding Requirements (PhpM)				Expected Outputs	Timeline	Status	Risk
				2024	2025	2026	2027				
SUPPORT TO OPERATION (STO): System and Processes Improvement Program											
8	Automated Legal Management System Project	3.50	0.00	3.50	0.00	0.00	0.00	<ul style="list-style-type: none"> 1. Fast and accessible Legal Documents • Automated Classification of existing and incoming legal documents. • Legal Document Security. • Full text searching 2. Automated Records Keeping 	2024	On-going conduct of Market Research	<ul style="list-style-type: none"> • Time consuming and higher risk of errors in managing legal documents • Access to legal information may be limited
TOTAL		25.36	0.00	21.66	2.96	1.80	1.26				