



28 June 2022

ATTY. ARTHUR P. TUGADE
Chairman and DOTr Secretary

MR. JEREMY S. REGINO
Administrator

LIGHT RAIL TRANSIT AUTHORITY (LRTA)
1st Floor, Line 2 Depot
Marcos Highway, Pasig City

RE: TRANSMITTAL OF 2022 PERFORMANCE SCORECARD

Dear Secretary Tugade and Administrator Regino,

This is to formally transmit the Charter Statement and Strategy Map (**Annex A**) and 2022 Performance Scorecard (**Annex B**) of LRTA. The same is to be posted in LRTA's website, in accordance with Section 43 of GCG Memorandum Circular (M.C.) No. 2012-07.

The LRTA-proposed Performance Scorecard submitted through its letter dated 21 August 2021¹ was **MODIFIED** based on the discussions made during the Technical Panel Meeting (TPM) held on 20 December 2021 and evaluation of additional documents submitted via letters dated 11 January 2022,² 13 May 2022,³ and 18 May 2022.⁴

We take this opportunity to remind LRTA that Item 5 of GCG M.C. No. 2017-02 mandates GOCCs to submit Quarterly Monitoring Reports and upload the same in the GOCC's website within thirty (30) calendar days from the close of each quarter. LRTA is thus directed to submit its revised Quarterly Targets based on the attached scorecard upon submission of its Quarterly Monitoring Report for 2022.

Finally, under GCG M.C. No. 2017-02, GOCCs can no longer renegotiate the targets set in their Performance Scorecards for the current year. Thus, any request for modification in the 2022 Performance Scorecard will instead be considered during the validation of the reported annual accomplishments.

FOR LRTA'S INFORMATION AND COMPLIANCE.

Very truly yours,

SAMUEL G. DAGPIN, JR.
Chairman

JAYPEE O. ABESAMIS
*OIC-Commissioner**

MARTES C. DORAL
Commissioner

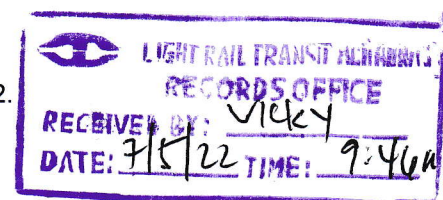
¹ Officially received by the Governance Commission on 17 August 2020.

² Officially received by the Governance Commission on 14 January 2022.

³ Officially received by the Governance Commission on 16 May 2022.

⁴ Officially received by the Governance Commission on 18 May 2022.

* By virtue of the Memorandum from the Executive Secretary dated 21 March 2022.





MISSION

To enhance people mobility and provide world class light rail transport system that are sensitive, inclusive and committed to service excellence

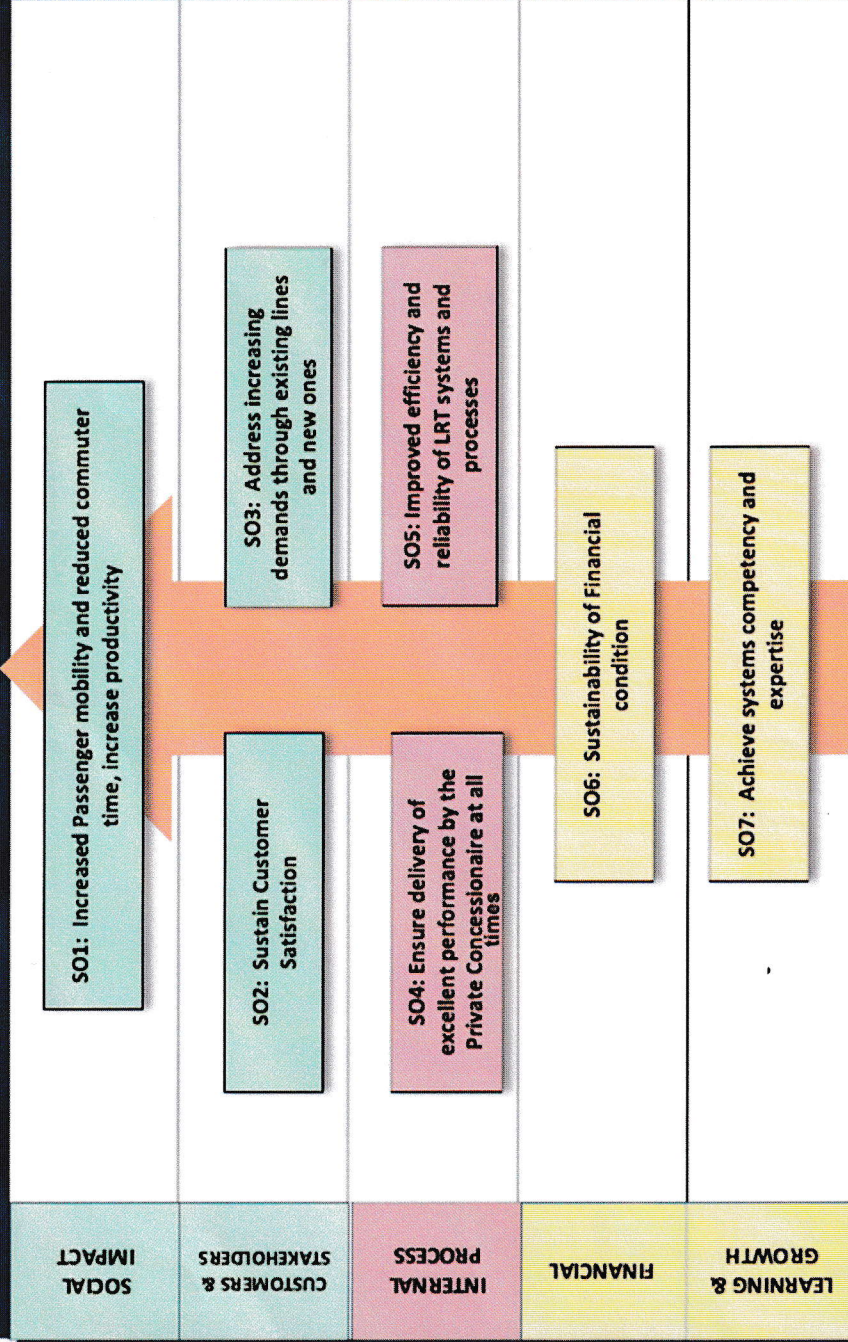
Service Excellence

Operational Excellence

Organizational

VISION

We are the leader and expert in urban rail systems that support development in growth areas and provide exceptional travel experience by 2030



CORE VALUES: Resilience | Integrity | Professionalism | Excellence

2022 PERFORMANCE SCORECARD

LIGHT RAIL TRANSIT AUTHORITY (LRTA)

CUSTOMERS & STAKEHOLDERS									
		Component			Baseline Data			Targets	
		Objective/Measure	Formula	Wt.	Rating Scale ^{a/}	2019	2020	2021	2022
SOCIAL IMPACT									
SO 1	Increased Passenger Mobility and Reduced Commuter Time, Increase Productivity								
SM 1	Passenger Ridership	Absolute Figure (in Millions)	0%	For monitoring purposes only	L1: 161.22	L1: 50.97	L1: 57.54	L1: 94.95	
			Sub-total	4%				L2: 12.68	L2: 33.54
SO 2	Sustain Customer Satisfaction								
SM 2	Percentage of Satisfied Customers	Number of respondents who gave at least a Satisfactory rating / Total number of respondents		Actual / Target	95.14%	Excluded	92%	100%	
	a. Passengers		6%						
	b. Concessionaires		2%						
SO 3	Address Increasing Demands Through Existing Lines and New Ones								
SM 3	Line 2 West Extension Project	Actual Accomplishment	7%	Actual / Target	N/A	N/A	100% Completion of Detailed Engineering Design for Civil Works, Electromechanical Systems and Rolling Stock	100% Completion of Detailed Engineering Design for Civil Works, Electromechanical Systems and Rolling Stock *	

* Conditioned upon LRTA's timely receipt of the MYOA for the Project within the year.

Component				Baseline Data			Targets	
Objective/Measure	Formula	Wt.	Rating Scale ^{a)}	2019	2020	2021	2022	
<i>Line 1 South Extension Project</i>								
SM 4	a. Relocation of 200 ISFs under Package 3	Actual Accomplishment	5%	Actual / Target	Measure Excluded	Relocated 38 ISFs under ROW Package 2	Relocation of 109 ISFs under Package 2	100% Completion of Census and Tagging for the Relocation of 200 ISFs under Package 3
	b. Trainsets of New Rolling Stock – 4 th Generation LRVs	Actual Accomplishment	10%	Actual / Target	N/A	Manufacture of Seven (7) Trainsets	Delivery of Eighteen (18) Trainsets	Delivery of Five (5) Trainsets
		Sub-total	30%					
SO 4	Ensure Delivery of Excellent Performance by the Private Concessionaire at All Times							
SM 5	Compliance Rate of Concessionaire to the Performance Commitments under the Concession Agreement	Percentage of compliance to Secondary KPI (No. of Rectified Non-compliance / Total No. of Noncompliance x 100%)	10%	97% & above = 10% 95%-96% = 9% 93%-94% = 8% 92% = 7% 91% = 6% 90% = 5% Below 90% = 0%	99.43%	100%	96%	97%
SM 6	Compliance Rate of Line 2 Automated Fare Collection System (AFCS) Concessionaire to the Service Level Agreement (SLA)	[(Σ Numerical Rating / No. of Relevant Provisions) / Highest Numerical Rating)] x 100%	9%	Actual / Target	93.81%	84.22%	100%	100%

Component					Baseline Data			Targets		
Objective/Measure		Formula	Wt.	Rating Scale ^{a/}	2019	2020	2021	2022		
SO 5	Improved Efficiency and Reliability of LRT Systems and Processes									
SM 7	Number of Projects Completed for Improved Systems and Facilities	No. of Projects Completed (<i>Physical Completion</i>)	10%	Actual / Target	1	2	8	5		
SM 8	ISO Certifications									
	a. ISO 9001:2015 (QMS)	Actual Accomplishment	5%	All or Nothing	Passed Surveillance Audit for ISO 9001:2015	Passed Surveillance Audit for ISO 9001:2015	ISO 9001:2015 Re-certification	Continued Certification on ISO 9001: 2015		
	b. ISO 45001:2018 (OHS)	Total Number of Trained Safety Officers	5%	Actual / Target	N/A	N/A	Six (6) Safety Officers completed OHS-related trainings	Four (4) Safety Officers completed OHS-related trainings		
		Sub-total	39%							
SO 6	Sustainability of Financial Condition									
SM 9	Budget Utilization Rate (BUR)									
	a. GAA Subsidies – amounts obligated	Amount Obligated / Total GAA Subsidy	2%	Actual / Target	86.14%			100% (Current Budget)	90%	
	b. GAA Subsidies – amounts disbursed	Amount Disbursed / Total Obligated	2% [*]	Actual / Target				90%		
	c. Corporate Funds – CO & MOOE	Amount Disbursed / Total COB	2%	Actual / Target	68.16% (Prior Years' Subsidies)			100% (Prior Years' Subsidies)	90%	

INTERNAL PROCESS

FINANCIAL

Component				Baseline Data			Targets	
Objective/Measure	Formula	Wt.	Rating Scale ^{a/}	2019	2020	2021	2022	
SM 10	Collection Efficiency Rate		Total Actual Collection for the Year / Total Target Collection for the Year	10%	Actual / Target	N/A	89.39%	90%
			Sub-total	16%				
SO 7	Achieve Systems Competency and Expertise							
SM 11	Percentage of Employees Meeting Required Competencies		No. of Employees with Competency Assessment / Total Employees	5%	Actual / Target	100% of Employees Meeting Required Competencies	Board-Approved Revised Competency Framework	Prepared Revised Competency Profile of All Positions in the LRTA
SM 12	Cross-Functional Learning/ Skilling for Core Services (Operations – Train Operators, Traffic Control, Station Personnel)		Actual Accomplishment (physical count of trained staff)	2%	Actual / Target	N/A	N/A	a. Familiarized/ Oriented Train Operators = 4 Station Personnel
				2%				b. Familiarized/ Oriented Traffic Control Staff = 4 TOD Personnel
				2%				c. Re-Oriented OCC Personnel to Train Operations = 4 OCC Personnel
			Sub-total	11%				
			TOTAL	100%				

a/ But not to exceed the weight assigned per indicator.

Component					Baseline Data			Targets	
Objective/Measure		Formula	Wt.	Rating Scale ^{a/}	2019	2020	2021	2022	
SO 5	Improved Efficiency and Reliability of LRT Systems and Processes								
SM 7	Number of Projects Completed for Improved Systems and Facilities	No. of Projects Completed (<i>Physical Completion</i>)	10%	Actual / Target	1	2	8	5	
SM 8	ISO Certifications								
	a. ISO 9001:2015 (QMS)	Actual Accomplishment	5%	All or Nothing	Passed Surveillance Audit for ISO 9001:2015	Passed Surveillance Audit for ISO 9001:2015	ISO 9001:2015 Re-certification	Continued Certification on ISO 9001: 2015	
	b. ISO 45001:2018 (OHS)	Total Number of Trained Safety Officers	5%	Actual / Target	N/A	N/A	Six (6) Safety Officers completed OHS-related trainings	Four (4) Safety Officers completed OHS-related trainings	
	Sub-total		39%						
SO 6	Sustainability of Financial Condition								
SM 9	Budget Utilization Rate (BUR)								
	a. GAA Subsidies – amounts obligated	Amount Obligated / Total GAA Subsidy	2%	Actual / Target	86.14%		43.69% (Current Budget)	100% (Current Budget)	90%
	b. GAA Subsidies – amounts disbursed	Amount Disbursed / Total Obligated	2%	Actual / Target				90%	
	c. Corporate Funds – CO & MOOE	Amount Disbursed / Total COB	2%	Actual / Target			100% (Prior Years' Subsidies)	90%	

INTERNAL PROCESS

FINANCIAL